

Del Carmen Consulting, LLC
 3122 Westwood Drive
 Arlington, Texas 76012

February 23, 2021 through March 22, 2021

INVOICE # SM2021-3
 SPECIAL MASTER
 MARCH 2021 INVOICE

TOTAL DUE \$ 14,925.00

Tasks Completed

Hours	Description	Total
29	Drafted, reviewed and responded to emails and all other documents/communication with respective parties and the Court. Engaged in review of documents for the Court.	\$4,350
4.5	Conference calls with the Monitoring Team members and Court.	\$675
3.5	Conference calls with the Parties and Monitor.	\$525
27	Zoom meetings with various groups including DSP personnel, Commissioner's Office, USDOJ, and monitoring team.	\$4,050
18.5	Engaged in Promotional Protocol initiative. CMR3 Review.	\$2,775
17	Reviewed and worked on document related to COVID-19 Protocol and related information from PRPB.	\$2,550
		\$14,925

Total Wages Due = \$14,925.00

I hereby certify that the amount billed in this invoice is true and correct in my capacity as Special Master. I further certify that I have not received any income, compensation, or payment for services rendered under a regular employment or contractual relationship with the Commonwealth, or any of its departments, municipalities or agencies.

Alejandro del Carmen

Dr. Alejandro del Carmen

3/22/21